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**21st MEETING of the GOVERNING BOARD of the**

**European Union Strategy for the Adriatic and Ionian Region (EUSAIR)**

**11-12 October 2023**

**Draft minutes**

**Day 1, 11 October 2023**

**Item 1 – Welcome and introduction**

The 21st meeting of the Governing Board (GB) of the EU Strategy for the Adriatic and Ionian Region (EUSAIR) was chaired by Mr Vlastelica, National Coordinator (NC) from Croatia and co-chaired by Mr Kovač, EU Funds National Coordinator from Croatia, that currently holds AAI Chairmanship/EUSAIR Presidency. Introductory remarks were delivered by the representative of DG REGIO, Mr Emmanouil, and Ms Yakova, representative of DG MARE. In her remarks, Ms Yakova invited the EUSAIR participating countries to envisage a new approach for sustainable blue economy and to find further complementarities between Pillar 1 and other Pillars. Chair commended DG MARE services for being actively involved in the Strategy and for lending a helping hand to the countries when needed.

**Item 2 – Adoption of the agenda**

Draft agenda was circulated to the Governing Board members in due time**.** No comments were received, and the agenda was unanimously adopted.

Operational conclusion:

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| **Item 2****Adoption of the Agenda** | * **The meeting agenda was adopted.**
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**Item 3 – Approval of the minutes of the 19th and 20th EUSAIR Governing Board meetings**

No comments were received to the draft minutes of the 19th and 20th Governing Board meetings, and the minutes were formally approved.

Operational conclusion:

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| **Item 3****Approval of the minutes of the 19th and 20th EUSAIR Governing Board meetings**  | * **The minutes of the 19th and 20th EUSAIR Governing Board meetings were formally approved.**
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**Item 4 – Presentation of the implementation of the Croatian EUSAIR Presidency Programme**

The Chair briefly presented the programme and the two sets of priorities (political and thematic) of the Croatian EUSAIR Presidency and gave an overview of the past and upcoming events. Albanian delegation asked for paying attention to national holidays of the countries when drawing up the calendar of events. Mr Garribba, Pillar Coordinator (PC) of TSG 2 Sub-Group on Energy Networks pointed to lack of focus on the transition between the programmes 2014-2020 and 2021-2027 amid lack of secured resources. Mr Džemić, EU Funds NC from BA informed the GB that the participation of BA delegation in the upcoming events was not possible as long as there was no signing of the Financing Agreement/Subsidy Contract that would allow for release of advance payment from the Managing Authority or pre-financing from the BA finance ministry.

Presidency reported that the aim of the meeting of the 4 MRS TRIO Presidencies’ representatives during the Mediterranean Coast and Macro-Regional Strategies Week in Izola was to discuss the framework for cooperation and embedding. After three years, the MRS TRIO Presidencies agreed that this format of cooperation should have ‘’non-binding rules of procedure’’, i.e. guidelines for cooperation. The guidelines were elaborated in partnership with the colleagues from Greece and submitted to all delegations for information. The delegations were invited to provide potential comments.

Operational conclusions:

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| **Item 4****Presentation of the Implementation of the Croatian EUSAIR Programme** | * **The implemented and planned activities of the HR EUSAIR Programme have been acknowledged by EUSAIR Governing Board members.**
* **BiH’s EU Funds NC informed the Governing Board the EC had just recently sent the Financing Agreement for the Interreg IPA ADRION programme to BiH authorities. The signing of the Financing Agreement is the precondition for deployment of advanced payment from the responsible BiH Ministry of Finance and Treasury to the BIH partner in EUSAIR governance support projects. As a consequence, the participation in presence at the events organized by the Presidency, including the upcoming Task Force meeting for Youth Consultation, will be impossible.**
* **“Chairpersons of the National Coordinators Groups of the EU macro-regional strategies (4 TRIO MRS Presidencies) and the European Commission - Guidelines for cooperation” were acknowledged by the EUSAIR Governing Board members. The Croatian Presidency will further coordinate on the document with the other trio MRS Presidencies.**
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**Item 5 – Approval of EC input papers for revised EUSAIR Action Plan and Communication (including Pillar coordination) as well as next steps**

Mr Kovač summarized the points discussed at the meeting with National Coordinators (NCs) and Pillar Coordinators (PCs) earlier that day. The discussion evolved around the necessity to define better the activities concerning horizontal and cross-cutting topics under the Pillars and to set indicators better demonstrating ambition and added value of the Strategy. Two options were discussed as regards the approach towards defining the indicators, approach A, which is output oriented and had been followed in the latest version of the Action Plan and approach B, which is result oriented.

Mr Coppola, coordinator of TSG 2 Sub-Group on Transport stressed that the PCs accepted the decision of NCs to monitor actions in accordance with approach B with some scepticism saying that option A was more concrete. Delegation from Greece was in favor of option B but was open to using certain elements of option A if they were useful. Mr Kovač invited PCs to provide expert, thematic inputs, particularly regarding indicators, that will feed into the work of the Revision Working Group.

Mr Firbas, EU Funds NC from Greece called on DG MARE to support TSG 1 in proposing concrete actions and producing the parts that were missing and most difficult to draft. He further asked DG REGIO whether certain indicators and result figures could be left out upon submission of the drafts to the European Commission in December and provided at a later stage. Mr Kittel welcomed Mr Firbas’ proposal saying that this could be accepted but that, upon submission of the drafts, the countries would need to indicate which parts are fully finalized and which are not.

Croatia notified GB members that it volunteered to coordinate Pillar 5 as an ERDF country and asked if EU candidate countries were willing to co-coordinate Pillar. The matter was decided to be discussed under agenda item 6.

Operational conclusions:

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| **Item 5****Approval of EC input papers for revised EUSAIR Action Plan and Communication (including Pillar coordination) as well as next steps** | * **The Governing Board agreed on the following:**
	+ **National Coordinators send any new comments on Action Plan and Communication drafts until 20 October 2023 to all (Presidency, NCs, PCs, EC, FP LP). After that date no new comments shall be accepted.**
	+ **Pillar Coordinators will try to address all received comments (including those submitted by 20 October) referring to their Pillar until the end of October 2023 using the excel table on commenting (annexed to conclusions). Depending on their expertise and nature of comments they can address them by themselves and/or with support of external experts engaged where possible by the respective Facility Point Project Partner, solving open issues within the TSG. The Presidency and the FP LP are willing to facilitate discussion to reach an agreement, as needed.**
	+ **Regarding the definition of indicators and elaboration of horizontal/cross-cutting topics, Pillar Coordinators and if needed external experts will prepare a proposal to be discussed in the Revision Working Group extended to PCs, TSG members, EC.**
	+ **Indicative calendar for the Revision Working Group meetings will be prepared by the Presidency and FP LP.**
	+ **The Presidency pleaded for high responsiveness and increased flexibility of everyone involved in the Revision process.**
	+ **The GB unanimously agreed that the indicators should be defined to monitor the expected results of the actions/flagships and go beyond counting of immediate TSG activities (for example number of meetings, events, projects). To have final input documents endorsed by Governing Board and sent to European Commission by Christmas 2023. If by this deadline results and indicators remain in certain cases incomplete, these can be completed at a later stage and in parallel with the inter service consultation implemented by the Commission.**
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**Item 6 – Revision of EUSAIR governance architecture – discussion paper**

The Chair thanked the Greek delegation for their input to the non-paper on governance architecture. The preliminary version of the non-paper was circulated among delegations and was meant to be initial input to feed the discussion on governance architecture. Slovenian delegation proposed to put more focus on the two-way communication between NCs and TSGs through special meetings for in-depth exchange between NCs and Pillar Coordinators. Ms Krasić welcomed Slovenia’s proposal and raised the issue of growing amount of work on the shoulders of PCs. Mr Garribba stressed that the proposed non-paper seemed to strip TSGs of the autonomy they had in the past. The Presidency and Greece invited all delegations to send their comments to the non-paper in written form (track changes mode or similar) by 27 October 2023, Greece asking the countries to coordinate the proposals on the national level. The document was agreed to be further discussed in the TRIO format.

Italian delegation reported that it started internal discussion on the Pillar coordination and leadership, discussing the idea of mechanism that allows temporary co-coordination of Pillars by other countries. Italy proposed that the countries’ positions on the Pillar set-up and structure would be presented, including for Pillar 5. Slovenian delegation proposed to discuss the issue at a later stage, after thorough examination and formation of the position by the relevant national stakeholders.

Presidency asked the GB members to take the decision on the official formation of TSG 5 under the provisional coordination by Croatia. Italy agreed to further the debate on Pillar coordination in person at NC level and agreed with the proposal that TSG 5 kick-starts its work under the provisional coordination of Croatia until official confirmation of Croatia as Pillar Coordinator. Greece stressed that it was not in favor of changing the leadership of Pillars and insisted it should remain as it was but was willing to discuss the idea of Italian delegation of other countries having a temporary more visible role in Pillar coordination. As for TSG 5, Greece agreed with its formation but doubted how it would start work without having topics and priorities identified.

Operational conclusions:

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| **Item 6****Revision of EUSAIR governance architecture – discussion paper** | * **Comments from Governing Board members to Non-paper “Governance issues to be addressed following EUSAIR’s Revision” shall be sent in written form by 27 October.**
* **Governing Board members agreed to establish TSG 5, related to social topics, with provisional role of Croatia as Pillar Coordinator.**
* **Croatia put forward its nomination to be one of the Pillar 5 coordinators.**
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The meeting was adjourned, and the remaining agenda items were agreed to be discussed at the meeting the following day.

**Day 2, 12 October 2023**

Chair opened the meeting and invited Mr Emmanouil from DG REGIO to sum up the preliminary comments regarding the revision that was signed by Mr Gilland, Head of Unit at DG REGIO and sent the previous day. The aim of the note was to provide the Presidency, the GB, and the Revision Working Group with advice on certain aspects of the two input papers for the revision of the EC Communication on the Strategy and EC Staff Working Document concerning the EUSAIR Action Plan and did not represent the final comments of the Commission services on the two input papers.

**Item 7 – Report from the technical meeting of Pillar Coordinators**

Pillar Coordinators reported about the latest activities of TSGs, key achievements, main outcomes, and the progress made since the last GB meeting.

Pillar 1 Blue Growth: Ms Mantzouni, PC from Greece outlined the key achievements and main outcomes since the last GB meeting in March 2023. Two projects were submitted to the first call under IPA ADRION Programme. As regards revision, TSG and external expert investigated three Pillar 1 alternatives: new Green Growth Pillar, extension of Pillar 1 into Blue and Green Pillar 1, or status quo. Six countries voted for the status quo alternative. The main suggestion of TSG was to enrich the topics of existing Pillar with issues of interest of land locked countries. Following national consultations on draft Action Plan and draft Communication, further consideration is needed to integrate all inputs and a new expert will be appointed by FP PP Greece to finalize the contribution of Pillar 1 to the revision of the Action Plan according to the comments provided by the countries. In the coming months, indicators and horizontal topics will be further developed with the support of the expert with the first outcomes expected in October and finetuning with TSG 1 members in early November. PCs underlined several issues, i.e. lack of commitment of certain countries (Albania), no appointment of TSG 1 member from San Marino, and funding of TSG members’ activities in the transition period.

Pillar 2 Connecting the Region, Sub-Group on Transport: Mr Coppola reported about the state of play and future work of the sub-group. EUSAIR Masterplan of Transport for the Adriatic-Ionian Region, a document that sets out the macro-region’s shared strategic vision for transport and mobility, was concluded. In terms of the Action Plan revision, the sub-group agreed on three topics (Maritime Transport, Multimodal Connectivity and Urban Nodes) also based on the outcomes of the Masterplan. The indicators for monitoring the achievement of each action still need to be defined. As regards indicators for monitoring the achievements of the Action Plan, two approaches as well as their pros and cons were outlined - approach A is about monitoring EUSAIR capacity/influence in promoting actions, whether approach B is focused on monitoring the expected results of the actions. Mr Coppola gave an overview of the events in which the sub-group participated. The sub-group will hold an online meeting in November 24th, to discuss the revision of the Action Plan and governance structure with a focus on indicators. Several concerns of the sub-group relating to the transition period were presented to the GB. Mr Coppola stressed the need to manage this transition.

Pillar 2 Connecting the Region, Sub-Group on Energy Networks: the report was presented by Mr Garribba who outlined several concerns of the sub-group regarding the transition period (new technical assistance, fate of the labelled projects etc.). Mr Garribba gave an overview of the events, including the EUSAIR Open Conference on Connecting the Adriatic and Ionian Region: Transport and Energy in which the sub-group participated, and outlined their outcomes. He underlined the importance of natural gas as a transition fuel and lack of energy efficiency in certain countries. As for the revision of the Action Plan, Mr Garribba said that it was necessary to maintain thorough coordination of transport and energy policies and initiatives in the region, and that energy issues should be dealt with according to two topics, i.e. Energy Networks and Green Energy. In this context, he identified three energy challenges: transition towards decarbonised energy systems, security of energy supply, energy competitiveness and sustainable access. TSG 2 sub-group proposed Green Energy as new topic and three corresponding actions as well as renaming the group from TSG 2 Sub-Group on Energy Networks into TSG 2 Sub-Group on Energy. Mr Nikolovski, PC from North Macedonia outlined four key messages for the GB.

Pillar 3 Environmental Quality: Mr Bricelj, PC from Slovenia, gave an overview of the work done and achievements since the last GB meeting. Besides several other events, Mr Bricelj mentioned the TSG 3 Pillar session at the EUSAIR Forum in which the panellists highlighted the joint efforts in the Adriatic-Ionian Region to promote sustainable development, protect biodiversity, adapt to climate change, and improve waste management. Mr Bricelj informed the GB that four projects implementing flagships were submitted to the last IPA ADRION call and mentioned the cross-pillar and mono-pillar projects that were being developed. Two mono-pillar flagships will be developed with the help of external experts (Bio-Shelters and Forest Readapt + Sec-Div Conifers). PC outlined the progress of the NAMIRS project which implements TSG 3 flagship ASOSCOP. The aim of the project is to produce Guidelines for the revision of the Contingency Plan for the Adriatic Sea by January 2024. The project significantly enhances security in the North Adriatic Sea and Trieste Bay. Mr Bricelj announced that Turkey will hand over the presidency of the Barcelona Convention to Slovenia in December at the meeting of the Contracting Parties (COP) to the Barcelona Convention.

Pillar 4 Sustainable Tourism: Ms Daniel, PC from Croatia, presented the activities of the TSG since the last GB meeting. Two TSG meetings were held, ad-hoc meeting in June was dedicated to the revision process and the first comments and ideas on the Action Plan content were collected. Altogether four issue papers were developed, some of them were translated and distributed to national stakeholders. 7 mono-pillar projects were fully developed; only Living the Sea 4.0 project was submitted for financing under the first call of IPA Adrion Programme. As regards revision, meetings with external experts were held and comments were collected on national and EUSAIR level. The proposed activities are in line with EU tourism policies. If relevant, indicators and horizontal topics of the Pillar will be improved. Comments on the first revised draft of Action Plan and Communication were sent by 7 countries. TSG expects that some sort of guidelines/instructions on how to use the services provided by each of three governance support projects will be developed and given to TSGs. Ms Daniel stressed that Croatia coordinates the work of Pillar 4 alone and underlined the need to activate PC from Albania.

Pillar 5 Improved Social Cohesion: Mr Miličević, representing provisional Pillar coordination by Croatia, reported that the past activities under the Pillar mostly related to the drafting of the Pillar content. The Action Plan was drafted between July and September by FP and external experts, certain activities were substantially changed in the second draft and comments to the draft are now being addressed. Mr Miličević also reported that another informal TSG meeting is scheduled for early December and that technical preparations for establishing TSG will be underway. As regards the revision, the draft is planned to be finetuned by the end of the year. The first official TSG meeting is foreseen for March next year. Mr Miličević underscored that North Macedonia and Greece still have to appoint their respective TSG member and that discussion on topics/actions is ongoing with Italy.

The Presidency called on all NCs to contact their respective PCs, TSG members and ensure their active participation to keep the work of TSGs and of the Strategy sustainable.

Relating to the performance of the Strategy and the work of PCs and TSGs, the representative of DG REGIO read the comments made by DG REGIO and circulated to all delegations. The remarks include, but are not limited to, the following:

* the need for higher involvement of all EUSAIR countries and key stakeholders in the Strategy,
* the need for enhancing Pillar Coordinators, active participation of TSG members in TSG sessions, supported via their own national and regional resources and expertise from the IPA ADRION governance projects and DG REGIO resources to strengthen macro-regional strategy ownership accountability,
* the need to translate the existing political commitment on the part of the relevant ministries into administrative support and ensure sufficient resources for the day-to-day work of Pillar Coordinators on a long-term basis,
* the need to ensure appropriate participation of all national and regional representatives in TSG meetings, in particular IPA countries’ engagement,
* the need to co-design, implement, capitalize, and promote good practices,
* the fact that embedding should include regular updating of flagship projects, embedding of EU policies, communication and coordination measures,
* the importance of incorporating and translating objectives into horizontal and Pillar actions.

Greek delegation requested the European Commission to be more specific and concrete in their comments.

Operational conclusions:

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| **Item 7****Report from the technical meeting of Pillar Coordinators**  | * **EUSAIR Governing Board took note of the report from Pillar Coordinators on the latest activities of Thematic Steering Groups.**
* **Presidency pleaded with NCs to keep close contact with their national TSG members and ensure their active participation at the meetings and TSG activities.**
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**Item 8 – EUSAIR Youth Consultation follow-up**

Ms Kos from FP LP gave an overview of the developments regarding youth consultation. A paper was developed by Italian Task Force (TF) member, Ms Mameli setting out how youth consultation process should be run. The paper was further detailed by the TF. The e-learning materials and the survey were developed on the basis of the paper to gather inputs from the youth organizations and individuals in the region on how to best include youth in the EUSAIR in the future. The materials were uploaded on the EUSAIR Stakeholder Platform. The youth consultation process was opened on 22 September and is organized as open and closed process. Consultation will close on 6 November. It is designed to collect opinions of young people on the role, scope and representative profiles and mandate of the EUSAIR Youth Council. Based on the consultation results, the Youth Consultation TF, with the assistance of the FP, will develop a proposal for the establishment of the EUSAIR Youth Council. The proposal will be presented to the GB for adoption, presumably in December. An extensive communication campaign accompanies the process to achieve the best possible results.

Greece reported that their youth stakeholders will be identified shortly and that the list of organizations to participate in the survey would be submitted to the FP LP in the coming days.

Operational conclusion:

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| **Item 8****EUSAIR Youth Consultation follow-up** | * **National Coordinators and Youth Consultation Task Force members were asked to encourage participation of proposed national contacts for the consultation. The next Task Force meeting is scheduled for 15 November.**
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**Item 9 – Presentation of the IPA Adrion Programme – state of play**

Mr Gherardi from the IPA ADRION Programme Managing Authority (MA) informed GB that the first call was launched in April and closed in July. One of the criteria under the call was involvement of IPA country partners in the project proposals. Project proposals were subject to internal and external evaluation and are currently evaluated for quality. The aim is to close evaluation by the end of the year, to present the ranking list to the Monitoring Committee by the end of January, and to have the project contracts signed in March to be able to kick off projects in the beginning of April. The first project progress reports should be ready by the end of summer 2024 (to kick start reimbursement procedure and technical assistance procedure).

As regards strategic projects, all three of them were submitted in the beginning of October and are expected to be evaluated by the end of the month. The Monitoring Committee will approve the projects via a written procedure. The process of negotiations with the lead partners will begin afterwards. The MA aims to have the Subsidy Contracts signed by the end of 2023.

Operational conclusions:

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| **Item 9****Presentation of the IPA ADRION programme - state of play** | * **EUSAIR Governing Board took note of the latest developments regarding IPA ADRION Programme.**
* **Representative of the Managing Authority informed the Governing Board that advanced payments to IPA partners in the governance support projects will not be conditioned with the signing of the Financing Agreements between Managing Authority and respective country. The advanced payments will be released upon signing of Subsidy Contracts between Interreg IPA ADRION Programme and lead partners of governance support projects and signing of respective project Partnership Agreements.**
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**Item 10 – Current EUSAIR Facility Point and 2021-2027 EUSAIR governance support projects**

Ms Abram from FP LP reported that the FP 2014-2020 strategic project was officially closing at the end of October and that all activities were being finalized. In the last months, FP had been actively supporting the revision process and the youth consultation process. FP LP announced a campaign on flagship promotion and the final brochure summing up project achievements and deliverables. Ms Abram thanked all project partners for fruitful cooperation.

Ms Kos, FP LP project lead said that the duration of the three strategic projects covers the period from 4 September 2023 until 31 December 2027. Total budgets of the three projects are as follows: EUSAIR Facility Point 7.873 million euros (0.418 million euros account for the contribution of San Marino), EUSAIR Stakeholders Engagement Point: 2.16 million euros, EUSAIR Strategic Implementation: 2.08 million euros. A joint coordination mechanism has been set up to ensure alignment of activities on the project and Strategy level. Joint annual work plan will be prepared containing activities, events and meetings agreed between the three lead partners and coordinated with the Presidency.

Strategic project 1: Ms Kos explained that the deliverables and the timeline for Facility Point had to be adjusted to the timeframe of four years. While FP 2016-2023 ends on 31 October 2023 (staff designated for reporting remains to be funded by 31 December 2023), eligibility start for FP 2023-2027 is 4 September 2023. However, as Subsidy Contracts are expected to be signed in December 2023, advance payments should be released to IPA PPs after signing of the Subsidy Contract and Partnership Agreement. As legal bases for the start of activities and costs of FP 2023-2027 differ by countries, Ms Kos advised that members check with their FP PPs what is possible and what not and from when. She outlined the first activities of the project and stressed that Autumn TSG meetings are recommended to be held online to avoid issues with lack of financial resources.

Strategic project 2: representative of lead partner Mr Barbizzi, reported that preparatory activities were underway until December 31, 2023. These activities include Preparation of Terms of References (ToR) for the public procurement procedure for external expertise and thematic assistance on: EUSAIR Stakeholder Platform upgrade (integrated with the EUSAIR website ToR), stakeholder engagement, financial dialogue, embedding in Cohesion programmes, embedding in IPA III programmes. Lead partner is working together with the other two partners to launch the joint coordination mechanism of the horizontal functions shared by all three projects and prepare the annual joint ISO1 projects work plan through joint coordination mechanism.

Strategic project 3: representative of lead partner, Mr Karamarko, summed up the idea behind the project saying that its scope was the support to the development and implementation of strategic implementation formats that would be delivered through the development of a coherent and methodological framework for the selection of implementation formats to develop project proposals for each selected implementation format and capitalization for the post-2027 period. Currently, ToRs and public procurement procedures for the engagement of external experts for the development of implementation formats are being prepared.

Considering approaching technical assistance expiry, Mr Coppola asked whether the annual pillar progress reports due end of February were meant to be prepared by the countries or whether support for their preparation would be provided by FP. He also asked whether the GB would agree that, due to lengthy procedures for engagement of experts, the annual progress reports are delivered as late as June 2024. He requested more information as to what kind of support, when and how Pillars would get from strategic project 3. Mr Coppola suggested that before defining ToR and engaging experts lead partner of strategic project 3 interacted with each Pillar to understand their needs and the project they would like to develop and then engage the experts on that specific topic.

Albanian delegation notified GB that Albania was not ready to sign the Partner Declaration for strategic project 1.

BA delegation stressed that there was no explicit connection between project 2 and project 3.

Operational conclusions:

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| **Item 10****Current EUSAIR Facility Point and 2021-2027 EUSAIR governance support projects** | * **EUSAIR Governing Board took note on the EUSAIR Facility Point final activities and transition towards the new governance support projects.**
* **Due to time needed for engagement of Pillar thematic experts supporting Pillars in preparation of Pillar Progress Report the submission of these Reports is postponed till June 2024.**
* **Albania notified GB they were not in capacity to sign Project Partner Declaration for Project 1 EUSAIR Facility Point.**
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**Item 11 – AII: report on the meeting of the Committee of Senior Officials**

Ambassador Pigliapoco made a brief report on the events that took place under the auspices of the Adriatic-Ionian Initiative (AII).

Operational conclusion:

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| **Item 11****AII: report on the meeting of the Committee of Senior Officials** | * **EUSAIR Governing Board was informed about AII activities.**
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**Item 12 – A.O.B.**

No issues were raised under this agenda item.

Operational conclusion:

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| **Item 12****A.O.B.**  | * **The Governing Board discussed no proposals.**
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**Item 13 – Conclusions and next steps**

Due to lack of time, the Chair proposed that FP LP sends the conclusions of the meeting in writing and gives one week time to national delegations to comment thereon.

Operational conclusions:

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| **Item 13****Conclusions and next steps** | * **EUSAIR Governing Board chair concluded the meeting.**
* **The Governing Board members were invited to submit their comments to draft operational conclusions prepared and circulated by the Facility Point in one week’s time, i.e. 19 October 2023.**
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Minutes drafted by: EUSAIR Facility Point.

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**Annexes:**

1. Lists of on-site and on-line participants

2. Minutes of the 19th and 20th Extraordinary Governing Board meetings

3. Presentations

4. Audio recordings of the meeting

*All documents submitted to the GB ahead and after the meeting as well as presentations shown at the meeting are available for consultation and download on the Intranet of the EUSAIR website, under the folder "GB meetings – 21s t meeting\_2023\_\_10\_11-12*